

Tampa Bay Regional Planning Council

Initiatives Plan



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www.tbrpc.org

Mission Statement

*To serve our citizens and member governments
by providing a forum to foster communication,
coordination, and
collaboration in identifying
and addressing issues and needs regionally.*



The Regional Planning Council is recognized as Florida's only multipurpose regional entity that is in a position to plan for and coordinate intergovernmental solutions to growth-related problems on greater-than-local issues, provide technical assistance to local governments, and meet other needs of the communities in each region.....Florida Statutes 186.502(4)1

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Purpose and Format

This plan is an action plan for the Council.¹ It is the Council's version of a strategic plan which will serve several purposes:

- ❖ Identify several priority initiatives that the Council wishes to engage during the next 12 to 24 months;
- ❖ Identify the ongoing initiatives and programs that the Council has traditionally chosen to participate in and wishes to maintain;
- ❖ Outline the Council's mandated programs and activities; and
- ❖ Provide the preceding in a concise format.

The initiatives in this document are separated into three categories:

Priority Initiatives

Priority initiatives are undertaken on an as-needed basis. These initiatives may be an extension of existing Council activities or completely new undertakings. Some are activities that the Council has traditionally conducted, but are not mandated by Federal or State regulations.

Mandated Programs and Activities

Mandated Programs and Activities are those that are mandated by Federal or State regulations. [§ - denotes a Council statutory responsibility identified in this document]

¹ This plan should not be confused with *Future of the Region: A Strategic Regional Policy Plan* (FRSRPP) which is a strategic plan for the Tampa Bay region. The FRSRPP is required by Florida Statutes; this action plan is not. See page 21 for information on the FRSRPP.

Priority Initiatives

The Council has identified the following as Priority Initiatives Areas:

Top Tier

Convener of the Region

Economic Development

Transportation Planning

The Council intends to devote an upcoming board meeting to each of the above issue areas during the first half of 2014.

Second Tier

Emergency Preparedness Planning

Natural Resources

Area Branding

One Bay Regional Visioning

Technical Assistance

Convener of the Region

Key Initiatives:

Expand Council Conversations

Promote Public Private Partnerships (P3) - as problem solvers

Promote Regional Leadership/Stewardship

Take Ownership of Trending (even risky) Issues

Garner short term victories (i.e., Unified Regional Taxi/Limo permits)

Bring Governments to the Table (First P)

Description:

“Leadership can be thought of as a capacity to define oneself to others in a way that clarifies and expands a vision of the future.” - Edwin H. Friedman.

“The price of greatness is responsibility” - Winston Churchill.

The Council desires to examine issues that are truly regional (multi-jurisdictional) in nature and not interfere with local jurisdictional issues. It is an association of governments that seeks to strengthen the region. The Council has a reputation as an impartial body that listens to all sides while seeking to help all parties better understand the issues involved. To be a true “convener of the region,” private sector participation should be increased when appropriate.

Objective(s):

- ◆ Provide a non-partisan forum to objectively discuss issues of regional significance.
- ◆ Raise awareness and promote issues of regional significance.
- ◆ Create a sense of stewardship on regional issues and resources to develop and nurture the Council and its members as leaders on regional issues.
- ◆ Maintain and staff the One Bay Working Group as a forum for discussion and coordination on technical issues related to planning and

development within the region.

- ◆ Elevate local concerns, as requested, to help identify regional solutions and assistance.
- ◆ Provide education and information to the region on issues related to planning, development, and social issues within the region.

Tasks:

- Convene workshops and forums on issues of regional importance.
- Continue annual Future of the Region awards (currently in its 22nd year).
- Continue to convene One Bay Working Group.
- Develop Regional Agenda Process and build Legislative support.
- Explore creating a transportation subcommittee to focus on facilitating “One” regional transportation plan.
- Utilize Florida Regional Councils Association to promote regional agendas and to network issues that have statewide importance.
- Maintain familiarity with FAC/FLC/Chamber issues.

§ Maintain the Council’s dispute resolution process.

[§ - denotes a Council statutory responsibility]

Economic Development

Key Initiatives:

Economic Development District

Economic Resiliency

Energy Planning

Six Pillars: Align CEDS with Six Pillars, Assist in Community Designations

Description:

Tampa Bay Regional Planning Council (TBRPC) is designated an Economic Development District (EDD) by the U.S. Department of Commerce, Economic Development Administration. The Council has held the designation as an EDD since 2003. This designation also relieves each county of preparing and maintaining an adopted Comprehensive Economic Development Strategy (CEDS), which are now covered under the regional CEDS. EDD designation also increases access to additional federal funding such as for disaster preparedness and recovery, brownfield mitigation, revolving loan funds, and economic adjustment assistance.

The primary functions of the EDD are (but not limited to):

- The preparation and maintenance of a CEDS.
- Assist in the implementation strategies identified in the CEDS.
- Provide technical assistance to local governments and economic development organizations on their economic development activities, programs, and grant applications.

The EDD is comprised of the four counties that make up the Tampa Bay Regional Planning Council (Hillsborough, Manatee, Pasco, and Pinellas, and all municipalities therein). The staff of the Regional Planning Council acts as the administrative arm of the EDD. The EDD must provide an annual report of the economic development activities in the region by April 30th of each year.

The CEDS is updated or refreshed every five years at a minimum in order to ensure it remains current in an ever changing world. In 2012, the Florida Regional Planning Councils agreed to create an overarching CEDS template that each RPC followed to provide consistency across the state. In addition, the

RPCs continued their work with the Department of Economic Opportunity (DEO) and aligned the CEDS with the Florida Chamber Foundation's Six Pillars Framework. The RPC worked with DEO to conduct eleven plus stakeholder meetings throughout the state. DEO's State Strategic Plan for economic development reflects the RPC's role in economic development with a dozen or more references to RPC roles and responsibilities. The collaboration between the DEO plan and the CEDS refresh ensured a clear message to all economic development organizations, planning agencies, and businesses that Florida is open for business.

Six Pillars

The Six Pillars Framework serves as an organizing force for strategic planning at local, regional and state levels. The adoption of the framework into the CEDS translates fragmented viewpoints into a common and consistent conversation. The Six Pillars Framework identifies the critical factors determining Florida's future:

- Talent Supply & Education
- Innovation & Economic Development
- Infrastructure & Growth Leadership
- Business Climate & Competitiveness
- Civic & Governance Systems
- Quality of Life & Quality Places

Economic Analysis Program

Tampa Bay Regional Planning Council's Economic Analysis Program (EAP) helps communities and organizations forecast how policy decisions or economic events affect the economy. Economic impact analysis traces spending through the local economy and measures the cumulative effects of that spending. The most common measure of economic impact is the number of jobs created or lost, but other measures include personal income, business production, value added and gross product. EAP provides critical information such as cost/benefit and return on investment analyses for governments, economic development agencies, chambers of commerce, service organizations, policy makers, public interest groups and businesses.

The Economic Analysis Program employs a number of tools to provide the Tampa Bay community with high quality and low cost analyses. Our tools include IMPLAN® (a input input/output model), REMI Policy Insight® (a highly sophisticated econometric model), the Economic Development Decision

Support GIS, strong data sources in the Regional Information Center and extensive staff training. The new REMI PI+ is a 70 sector model encompasses the Council's four counties (Manatee, Hillsborough, Pasco and Pinellas) plus additional counties and the entire state of Florida .

The EAP also supports the use of REMI Policy Insight by other Regional Planning Councils in Florida. To complement these support activities, the Council maintains a 67 county econometric model.

Since inception, the Council's Economic Analysis Program has conducted more than 300 studies, large and small, and currently averages 20 to 30 per year.

Economic Development is one of the five required subject areas of the Council's Strategic Regional Policy Plan that is mandated by Florida Statutes, Chapter 186.

Objective(s):

- ◆ Maintain the Tampa Bay Economic Development District designation.
- ◆ Maintain the Comprehensive Economic Development Strategy.
- ◆ Grow the Economic Analysis Program, in terms of number of analyses, type of analyses, and number of clients.
- ◆ Look for additional federally funded grant opportunities.
- ◆ Explore avenues to capitalize on unique capabilities – QCEW, GIS, REMI forecasts, etc.

Tasks and Activities:

- Annually update the Comprehensive Economic Development Strategy.
- Provide technical assistance to the region's economic development partners.
- Perform Economic Analyses for member governments as requested.
- Continue training/dialogue using REMI and IMPLAN.
- Interview economic development partners for ways to improve services.
- Maintain metrics related to DEO Five Year Strategic Economic Development Plan.
- Maintain or support indicators related to Florida Chamber Foundation's Six Pillars framework.

Transportation Planning

Key Initiatives:

Advocate for One Regional Transportation Plan

Transportation - seek improved coordination between communities

Regional Transportation (TBARTA, OBWG, Transit Discussions)

Description:

There are numerous agencies in the Tampa Bay region that are required to develop a transportation master plan or something similar. These agencies include TBARTA, MPO CCC, FDOT, RPCs. This doesn't include specialized plans for the airports, seaports, transit providers, etc.

There have been major concerns in the region surrounding the number of MPOs in the West Central Florida region. Should they be consolidated? Are there efficiencies in mergers? Will local concerns be addressed at the regional level? The MPO CCC was established to address these concerns but there is not consensus as to the success of the CCC.

To many, the lack of "one" plan to point to as the regional transportation blueprint has been a hindrance in securing special project funding for the development and promotion of regional transit.

Recent research shows that our current revenue system for funding transportation projects and maintenance is broken. The current system based primarily on fuel taxes will likely produce less revenue in future years due to a relative reduction in vehicle miles traveled and increased fuel economy and alternative fuels.

Objectives:

- ◆ Promote TBARTA and West Central Florida Metropolitan Planning Organization's Chairs Coordinating Committee (MPO CCC) collaboration on "one plan" that is recognizable as the region's transportation blueprint.
- ◆ Support efforts to revamp the transportation revenue structure.

- ◆ Leverage the current period of strong leadership positions in the Legislature to address regional transportation needs.
- ◆ Continue ONE BAY Livable Communities Working Group (OBWG) to develop information and strategies to initiate and enhance transit oriented development along the expansion of the transit system(s) in Tampa Bay. OBWG should monitor the decisions regarding statewide transportation corridors consistent with the ONE BAY recommendations and guiding principles.
- ◆ Provide input into the Florida Transportation Plan, *Horizon 2060*, and its updates with an emphasis on corridor developments affecting Tampa bay.

Tasks:

- Support MPO CCC High Priority Transportation Initiatives list.
- Take a position on revenue enhancement concepts (MPO Advisory Revenue Study) and future local transportation referendums that will improve regional mobility and connectivity.
- Coordinate with FDOT's Future Corridors planning process and other "catalyst" activities.
- Take a position on revenue enhancement concepts (MPO Advisory Revenue Study) and future local transportation referendums that will improve regional mobility and connectivity.
- Improve connectivity. Support TBARTA regional transit planning efforts with an emphasis on utilizing transit to better connect the existing airports and more importantly the airports with destinations, attractions, and beaches. Explore improved connectivity of airports utilizing private for-hire carriers (limos/shuttles) in support of public transit.
- Explore regional transit service solutions. TBARTA could become the Regional Transportation Planning and Transit Service Provider agency with the existing local providers (HART/PSTA/PCPT/MCAT/SCAT) providing local access as feeders to the intra and inter county/city services run by TBARTA. This would provide more efficient services and better opportunities as a region to leverage federal, state and local investments to eventually deploy some form of commuter rail and approach transportation as a full spectrum passenger/freight mobility issue and not just buses, rail or automobiles.

EMERGENCY PREPAREDNESS PLANNING

Key Initiatives:

Hurricane and Hazard Preparedness Planning

Local Emergency Planning Committee (LEPC)

Description:

Emergency Preparedness is one of the five mandated issue areas of the Strategic Regional Policy Plan. TBRPC has maintained an emergency management program since 1978, facilitating regional emergency management communication through the Emergency Management Directors' Committee, Region 4 Emergency Management Committee and its subcommittees. Staff seeks grants and private sector sponsorship to address major issues identified by the Emergency Management Committee and provides technical data to the local emergency management community.

Federal and State law charges the LEPC with responsibilities for hazardous materials planning, training, exercising, and maintaining records to support the public's right-to-know under the Emergency Planning and Community Right-To-Know Act (EPCRA). Staff is also responsible for assisting facilities to comply with the Florida Accidental Release Prevention and Risk Management Planning Act (ARP/RMP) of 1999. Staff is responsible for planning LEPC meetings and assisting the LEPC Chair in conducting business.

Objective(s):

- ◆ Promote emergency awareness and preparedness within the region through public education.
- ◆ Provide evacuation planning coordination services to the region.
- ◆ Facilitate the development of the Regional Multi-Year Training and Exercise Program for the Region and coordinating multi-discipline training /exercises.

- ◆ Address the issues of shelter deficit, address functional needs and special services, post-disaster redevelopment and hazard mitigation through research, and regional coordination and cooperation.
- ◆ Build public-private partnerships in the region to foster a “whole community approach” to our disaster response and recovery capability and promote preparedness and hazard mitigation.

Tasks:

- Regional Domestic Security Task Force (RDSTF) (Staff Planner)
- Facilitate and support emergency management initiatives in the region.
- Produce Annual Hurricane/All Hazards Guide. The guide is in its 30th consecutive year.
- Continue to provide training and conduct functional exercises for first responders.
- § Promote awareness of presence of hazardous materials and safeguard needs.
- § Provide training opportunities for public sector responders to HAZMAT incidents.
- § Develop regional plans for hazardous materials incidents response.
- § Serves as resource for public's right-to-know.

[§ - denotes LEPC statutory responsibility under Federal and State law and a Council responsibility by contractual obligation.]

NATURAL RESOURCES

Key Initiatives:

Protection of regionally significant environmental and historical resources

Protection of water resources

Agency on Bay Management

Description:

Begun in 1985, the Agency on Bay Management has established itself as the regional forum for issues relating to Tampa Bay. It is a collaborative of all interests affecting or affected by Bay management and use decisions: commercial, industrial, political, recreational, regulatory and scientific groups as well as the public at large. It also serves as the natural resources committee of TBRPC. The Agency was primarily responsible for the institution of the Surface Water Management and Improvement Program in Florida, and designation of the Tampa Bay National Estuary Program.

Natural Resources is a required subject area of the Strategic Regional Policy Plan.

Objectives:

- ◆ Provide a forum to collaboratively solve issues impacting the Bay and its environs.
- ◆ Serve as a regional forum for addressing issues affecting the Tampa Bay estuary.
- ◆ Support the goals of the Tampa Bay Estuary Program.
- ◆ Provide input to the State and Federal legislatures on Tampa Bay-related issues and opportunities.

Tasks and Activities:

- Maintain and staff the Agency on Bay Management.
- Provide impartial review of projects that may involve or impact regionally significant natural resources; especially water supply resources.
- Continue participation in multi-jurisdictional committees to provide a regional perspective and promote regionally significant resource protection.
- Continue to produce *Bay Soundings*, a thrice yearly environmental journal that provides objective information on issues affecting Tampa Bay, its watershed and the natural resources of the Tampa Bay region.
- Maintain and implement an Action Plan consistent with the principles of the Tampa Bay Estuary Program's Comprehensive Conservation and Management Plan (adopted July 1998, revised May 2006).
- Provide staff services to the FDOT storm-water public education program.
- Co-sponsor Sixth Bay Area Scientific Information Symposium. (BASIS).
- Continue support of "tarpon tag" specialty license plate.
- Partner with Tampa Bay Estuary Program to conduct an economic evaluation of the Tampa Bay estuary (currently underway).

AREA BRANDING

Description:

Each county in the region is selling the same product in different ways. Each emphasizes their strengths but promotes nearby regional assets to enhance their appeal. For example, Hillsborough promotes Pinellas' beaches. Visitors generally do not associate an asset with a county. The region needs a common regional brand. A major issue to overcome is that some communities do not like having Tampa Bay in the regional name.

Objectives:

- ◆ Those working in airport, seaport, tourist development, sports marketing and the like should be encouraged to sell the Tampa Bay brand. The old coaching cliché TEAM – Together Everyone Achieves More – seems appropriate here as everyone working together could greatly increase the results for all individually.
- ◆ Sell the Destination. All of the tourist development councils and boards are focused on their local products. They try to put out the best product within their means. The resource area is most conducive to collaboration in marketing. Local jurisdictions should identify unique local events to market as regional destinations like the Grand Prix, Gasparilla, and the beaches.

Tasks:

- Develop a regional tag line: Each county maintains its brand but efforts should be made to develop the regional brand. For example, St. Petersburg / Clearwater: A Tampa Bay Community or Historic Dade City: A Tampa Bay Community. Several candidate options for the region's moniker include: Suncoast, West Central Florida, and Tampa Bay. There seems to be preference for including a known geographic reference.
- Convene a forum where the airports, seaports, tourism, and sports marketing managers share ideas and identify areas for collaboration or to expand the cliché a "TEAM Building" exercise.

ONE BAY REGIONAL VISION

Description:

The ONE BAY: Livable Communities initiative has drawn upon the input of thousands of citizens to create a shared regional vision to envision where future population and employment growth should occur based upon responsible land use, mobility, economic, and environmental sustainability. The ONE BAY vision was developed by the following organizations: Tampa Bay Regional Planning Council, Tampa Bay Estuary Program, Southwest Florida Water Management District, Tampa Bay Partnership Regional Research and Education Foundation, Tampa Bay Area Regional Transportation Authority, and the Urban Land Institute Tampa Bay District Council.

When considering the long-term impacts of continuing to grow as in the past. Residents emphatically told us that “business as usual” was no longer acceptable. Rather, they wanted to focus on new patterns for development that ensured that our natural resources – especially water quality and availability – were sustainable over the long-term. They want convenient alternative transportation choices to the car. They want jobs, especially jobs closer to home. And finally, they want homes that fit their lifestyle. The ONE BAY Vision was created with the input of over 10,000 citizens across the region through workshops, educational forums, presentations, surveys and polls.

Objectives:

- ◆ ONE BAY: Livable Communities Working Group serves as an open forum to discuss strategies for improving the built environment, natural environment and mobility in the Tampa Bay region. Through its participants, who represent a variety of public and private interests in the Tampa Bay area, the ONE BAY Livable Communities Working Group acts as a catalyst for building new partnerships throughout the region.
- ◆ ONE BAY: Livable Communities Award - The Tampa Bay Regional Planning Council hosts the *Future of the Region Awards* to highlight projects and programs that exemplify regionalism and to recognize outstanding achievements and contributions that benefit the regional community. The ONE BAY: Livable Communities Award is given each year to recognize organizations fulfilling on the Visions Guiding Principles. Past winners include:

- 2010, Pasco County's *New Smart Pasco: Market Area Plan and Transit Oriented Development Amendments*
- 2011, Pasco County's *Mobility Fees Policy*
- 2012, City of Clearwater's *US 19 Corridor Redevelopment Plan*

Tasks:

- Staff the ONE BAY: Livable Communities Working Group.
- Maintain the ONE BAY: Livable Communities Award.

Technical Assistance

Decision Support Tools

Description:

Traditionally, the Council has assisted local governments that have limited staff and/or planning expertise. The RPC is able to provide the technical assistance necessary to either fulfill state planning requirements or assist local governments in local planning efforts. In addition to the traditional areas of technical assistance provided by the Council, new services have been developed to serve local governments, agencies, and communities. These services include the Economic Analysis Program, fiscal impact analysis modeling, meeting facilitation, vision planning, and related services. Communities or agencies that need an independent analysis or viewpoint of regional or community issues can turn to TBRPC for an “honest broker” approach to their research or planning needs.

Since 1988, TBRPC has been a leader in regional geographic information systems (GIS) in the State of Florida. As technology changes rapidly, it is important to keep within reasonable reach of current trends in such areas as mapping, data interchange, graphic output capability, and information distribution. TBRPC has developed custom applications within its GIS that assist in providing information for decision making and technical analyses.

With Convener of the Region as a priority initiative, staff has been developing skills and techniques in meeting facilitation. This service has been utilized by regional organizations and communities to identify problems and issues and to develop strategies for solutions. The Council has a state of the art Audience Response Card system that allows real-time response information gathering and analysis.

Objective(s):

- ◆ Provide technical assistance on an as-needed basis to local governments, regional agencies, businesses and communities.
- ◆ Maintain the hardware, software, and training necessary to maintain a state of the art GIS / Decision Support System.

Mandated Activities

The following activities constitute the mandated activities of the Tampa Bay Regional Planning Council:

Strategic Regional Policy Plan

Development of Regional Impact Program

Intergovernmental Coordination and Review

Local Government Comprehensive Plan Review

Strategic Regional Policy Plan

Chapter 186, Florida Statutes, requires that each Regional Planning Council prepare and adopt a Strategic Regional Policy Plan. The five required subject areas are: [§ - denotes a Council statutory responsibility]

- Housing
- Economic Development
- Emergency Preparedness
- Natural Resources
- Regional Transportation

Objective(s):

- § Meet all statutory requirements relative to Chapter 186, Florida statutes related to Strategic Regional Policy Plans (SRPP).
- § Maintain and implement *Future of the Region: A Strategic Regional Policy Plan* as the region's SRPP.
- ◆ Integrate ONE BAY findings and recommendations into the SRPP.

Developments of Regional Impact

Large land development projects in Florida must undergo Development of Regional Impact review in order to identify their regional or multi-jurisdictional impacts. The Tampa Bay Regional Planning Council has extensive statutory responsibilities to coordinate the process as well as to identify regional impacts and the appropriate mitigation.

Objective(s):

- § Meet all statutory requirements relative to Developments of Regional Impacts (DRI).
- § Coordinate with all relevant parties (local governments, state agencies, developers, etc.) concerning the DRI process.

[§ - denotes a Council statutory responsibility]

Tasks/Products:

- Pre-application Reports
- Preliminary Reviews
- DRI Final Reports
- Development Order Reports
- Notice of Proposed Change Reviews
- Development Order Amendment Reports
- Annual Report Summaries
- Technical Correspondence concerning process or substantive issues.

Intergovernmental Coordination and Review

The Intergovernmental Coordination and Review (IC&R) process is federally mandated under Executive Order #12372 to communicate with governments as early in the planning cycle as possible to explain specific plans, actions and proposals. The Regional Planning Council provides a forum and opportunity for local governments to express recommendations and/or comments to permitting or (where applicable) federal funding agencies. The RPC conducts a review for impacts to regionally significant resources and/or extra-jurisdictional impacts. Reviews are forwarded to the Florida State Clearinghouse.

Objective(s):

- § Provide coordination mechanism for local governments of the Region to comment on development activities and programs which affect their communities.
- ◆ Increase awareness of dredge & fill permit applications, federal grant applications, and “other proposals” within the region.

[§ - denotes a Council statutory responsibility]

Tasks:

- Conduct reviews of the Metropolitan Planning Organization's plans and programs pursuant to written agreement.
- When warranted forward IC&R reports to appropriate parties and to Florida State Clearinghouse:

Local Government Comprehensive Plan Review

The Regional Planning Council (RPC) is required to ensure that local government comprehensive plans or amendments are consistent with its SRPP. It must also ascertain whether the comprehensive plan or amendment's impact upon identified regional resources or facilities or has potential extra-jurisdictional impacts. Should problems be identified, the Regional Planning Council can provide technical assistance to the local government in correcting the potential impact. The RPC can also serve as an intermediary between the local government and the Florida Department of Economic Opportunity.

[§ - denotes a Council statutory responsibility]

Tasks:

- § Review of local government comprehensive plans and amendments consistent with Chapter 163.3184, FS.
- § Review comprehensive plans and amendments with SRPP to ensure no adverse impacts on regionally significant resources or extra-jurisdictional impacts.

Plan Development

The last Initiatives Plan update was adopted in 2007. Generally, the Plan is revised every three to five years. A strategic planning session was held with Councilmembers on October 14, 2013. Existing, new, and emerging initiatives were discussed and voted on for continued council attention. Councilmembers were asked to rate the importance of an issue/initiative on a scale of 1 to 10 with 1 being least important and 10 being most important. The ability for the Council to add value to the issue was taken into consideration in voting. During open discussion, Councilmembers discussed ways and issues that can be addressed to “elevate the Council's presence.”

The scores were filtered into three tiers: Top, Middle, and Bottom. The mean score was 7.01 with a standard deviation of 1. Therefore, any score above 8 was super strong (Upper range) and a score below 6 was (Bottom range). Except for a few initiatives that are complimentary to Top and Middle range issues, the Bottom Tier issues are being “down-played” in the 2013 Initiatives Plan. Top and Middle Tier issues were grouped into related categories. The eight categories are:

Top Tier

Convener of the Region

Economic Development

Transportation Planning

Second Tier

Emergency Preparedness Planning

Natural Resources

Area Branding

One Bay Regional Visioning

Technical Assistance

Range	Issue	Score
ECONOMIC DEVELOPMENT		
Top	Economic Development District	8.65
Middle	Economic Resiliency	7.22
Middle	Energy Planning (Resiliency and Roof-top)	7.03
Bottom	Six Pillars : Align CEDS, Community Designation	6.8
Top	CONVENER OF THE REGION	
Top	Expand Council Conversations	8.23
Middle	Promote Public Private Partnerships (P3) - as problem solvers	7.71
Middle	Promote Regional Leadership/Stewardship	7.6
Middle	Take Ownership of Risky (Trending) Issues	7.43
Middle	Unified Regional Taxi/Limo permits (short term victory?)	7.26
Middle	Bring Governments to the Table (First P)	7.24
TRANSPORTATION PLANNING		
Top	Advocate for One Regional Transportation Plan	8.29
Top	Transportation - seek improved coordination between communities	8.16
Top	Regional Transportation (TBARTA, LUWG, Transit Discussions)	8.09
Middle	Transportation Planning	7.53
Top	Strategies for Growth - Decision Support Tools	7.97
EMERGENCY PREPAREDNESS PLANNING		
Top	Hurricane and Hazard Preparedness Planning	8.25
Middle	Local Emergency Planning Committee	7.32

	NATURAL RESOURCES	
Top	Protection of regionally significant environmental and historical resources	8.04
Top	Protection of water resources - water for people and the environment	8.03
Middle	Agency on Bay Management	7.42
Bottom	Bay Soundings - Journal on Tampa Bay and its Environs	5.48
Middle	AREA BRANDING	7.19
Middle	ONE BAY REGIONAL VISION	7.61
Middle	TECHNICAL ASSISTANCE	7.68
Bottom	Property Taxes and Insurance - convene and advocate	6.97
Bottom	Flood Insurance	6.83
Bottom	Strengthen the SRPP to Improve Land Use Planning	6.69
Bottom	Airports	6.68
Bottom	Regional Domestic Security Task Force (RDSTF) Planning	6
Bottom	Seaports	5.84
Bottom	Broadband Planning and Mapping	5.83
Bottom	Get Young Leaders Involved	5.74
Bottom	Resiliency and Climate adaptation	5.39
Bottom	Amateur Sports Marketing and Development	5.3
Bottom	Affordable Housing	5.29
Bottom	Health Insurance	5.23
Bottom	RESTORE Act Technical Assistance	4.97

Acronyms

ABM	Agency on Bay Management
ACP	Area Contingency Plan
ADA	Application for Development Approval
APA	American Planning Association
ARP/RMP	Florida Accidental Release Prevention and Risk Management Act
BLI	Binding Letter of Interpretation
BMP	Best Management Practices
CAC	Citizens Advisory Committee
CCC	West Central Florida MPOs Chairs Coordinating Committee
CEDS	Comprehensive Economic Development Strategy
COG	Council of Government
COOP	Continuity of Operation Plan
CRC	Clearinghouse Review Committee
DEO	Department of Economic Opportunity
DEM	Division of Emergency Management
DEP	Department of Environmental Protection
DO	Development Order
DOA	Development Order Amendment
DOT	Department of Transportation
DRI	Development of Regional Impact
DSS	Decision-Support System
EAP	Economic Analysis Program
EAR	Evaluation and Appraisal Report
EDD	Economic Development District
EDO	Economic Development Organization
EPA	US Environmental Protection Agency
EPCRA	Emergency Planning and Community Right-to-Know Act
FAC	Florida Association of Council
FAW	Florida Administrative Weekly
FCMP	Florida Coastal Management Program
FEMA	Federal Emergency Management Agency
FLC	Florida League of Cities
FOR	Future of the Region Awards
FRCA	Florida Regional Councils Association
GIS	Geographic Information Systems
HAZMAT	Hazardous Materials
ICE	Intergovernmental Coordination Element
LEPC	Local Emergency Planning Committee

LMS	Local Mitigation Strategy
LUWG	Land Use Working Group / OBWG
MPO	Metropolitan Planning Organization
NADO	National Association of Development Organization
NARC	National Association of Regional Councils
NOPC	Notice of Proposed Change
OBWG	One Bay Working Group / LUWG
PDA	Preliminary Development Agreement
PDRP	Post Disaster Redevelopment Plan
QCEW	Quarterly Census of Employment and Wages
RDSTF	Regional Domestic Security Task Force
RPAC	Regional Planners Advisory Committee
RPC	Regional Planning Council
SERC	State Emergency Response Commission
SRPP	Strategic Regional Policy Plan
SWFWMD	Southwest Florida Water Management District
SWIM	Surface Water Improvement Management
TAC	Technical Advisory Committee
TBARTA	Tampa Bay Area Regional Transportation Authority
TBEP	Tampa Bay Estuary Program
TBRPC	Tampa Bay Regional Planning Council